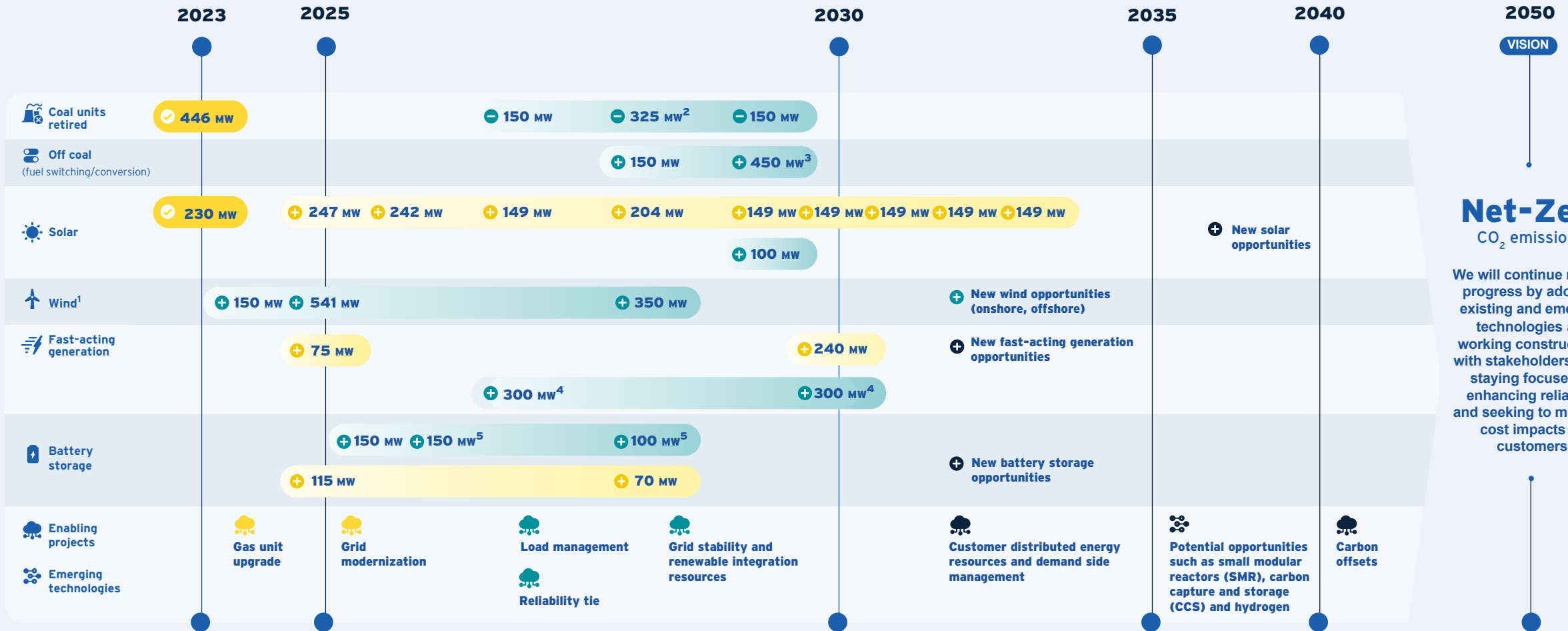


# Net-Zero Roadmap

A summary of recently completed and in-progress projects and planned investments outlined in Nova Scotia Power's *Path to 2030 Report* and integrated resource plans, and Tampa Electric's ten-year site plans. Our vision is set on the long term as we continue to work toward net-zero CO<sub>2</sub> emissions by the end of 2050 to advance the energy transition.



## Net-Zero CO<sub>2</sub> emissions<sup>6</sup>

We will continue making progress by adopting existing and emerging technologies and working constructively with stakeholders, while staying focused on enhancing reliability and seeking to minimize cost impacts for customers.

- Nova Scotia projects/opportunities
- Tampa Electric projects/opportunities
- Nova Scotia Power/Tampa Electric common projects/opportunities

This roadmap is subject to change and matters beyond our control and is dependent upon decisions of, and/or support from, others including governments, regulators, independent system operators, independent power producers, interconnected utilities, partners, investors, customers and Indigenous communities. We will only proceed with forward-looking investments where we can demonstrate to the satisfaction of regulators that such investments are prudent and the most cost-effective solution for utility customers within the applicable legislative and regulatory regimes.

1 Encompasses provincial procurement programs and other independent power purchase agreements.  
 2 A total of two units (160 MW and 165 MW).  
 3 A total of three 150 MW units.  
 4 Utility or independent power producer owned.  
 5 Expected independent power purchase agreements.  
 6 Emera's net-zero roadmap is focused on Nova Scotia Power and Tampa Electric and captures 94 per cent of our Scope 1 and 2 CO<sub>2</sub> emissions.